



国 联 通 信

Global Link

國 聯 通 信 控 股 有 限 公 司

**Global Link Communications Holdings Limited**

*(incorporated in the Cayman Islands with limited liability)*

(Stock Code: 8060)

**First Quarterly Report 2021**

## **CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)**

**GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.**

**Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.**

*Hong Kong Exchanges and Clearing Limited and the Stock Exchange take no responsibility for the contents of this report, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this report.*

*This report, for which the directors (the “**Directors**”) of Global Link Communications Holdings Limited (the “**Company**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM (the “**GEM Listing Rules**”) of the Stock Exchange for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

*This report will remain on the GEM website at [www.hkgem.com](http://www.hkgem.com) on the “Latest Listed Company Announcements” page for at least 7 days from the date of its posting. This report will also be posted on the website of the Company at [www.glink.hk](http://www.glink.hk).*

## HIGHLIGHTS

Turnover for the three months ended 30 June 2021 was approximately HK\$26,405,000 representing an increase of approximately 116% as compared to the Last Corresponding Period.

Loss attributable to equity shareholders of the Company of approximately HK\$4,117,000, as compared with the loss of approximately HK\$4,624,000 for the Last Corresponding Period.

## UNAUDITED FIRST QUARTERLY RESULTS FOR THE THREE MONTHS ENDED 30 JUNE 2021

The board of Directors (the “**Board**”) of Global Link Communications Holdings Limited (the “**Company**”) announces the unaudited condensed consolidated results of the Company and its subsidiaries (“**Global Link**” or the “**Group**”) for the three months ended 30 June 2021 (“**Current Period**” or “**period**”) together with the unaudited comparative figures for the three months ended 30 June 2020 (“**Last Corresponding Period**”) as follows:

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the three months ended 30 June 2021

	Note	2021 (Unaudited) HK\$'000	2020 (Unaudited) HK\$'000
<b>Revenue</b>	2	<b>26,405</b>	12,207
Cost of sales		<b>(27,862)</b>	(11,440)
Gross profit		<b>(1,457)</b>	767
Other revenue		<b>1,670</b>	1,499
Selling expenses		<b>(1,499)</b>	(4,018)
Administrative expenses		<b>(2,600)</b>	(3,445)
Other operating expenses		<b>(70)</b>	(121)
Loss from operation		<b>(3,956)</b>	(5,318)
Finance costs		<b>(157)</b>	(300)
<b>Loss before taxation</b>		<b>(4,113)</b>	(5,618)
Income tax	3	<b>(4)</b>	–
<b>Loss for the period</b>		<b>(4,117)</b>	(5,618)
<b>Other comprehensive gain/(loss):</b>			
Exchange differences on translating foreign operations		<b>463</b>	15
<b>Total comprehensive loss for the period</b>		<b>(3,654)</b>	(5,603)
<b>Loss attributable to:</b>			
Equity shareholders of the Company		<b>(4,117)</b>	(4,624)
Non-controlling interests		–	(994)
		<b>(4,117)</b>	(5,618)
<b>Total comprehensive loss attributable to:</b>			
Equity shareholders of the Company		<b>(3,654)</b>	(4,609)
Non-controlling interests		–	(994)
		<b>(3,654)</b>	(5,603)
		<b>HK cents</b>	<i>HK cents</i>
<b>Loss per share:</b>	5		
– Basic and diluted		<b>(1.26)</b>	(1.42)

## NOTES TO THE INCOME STATEMENT

### 1. BASIS OF PREPARATION

The Group's unaudited quarterly results have been prepared in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the applicable disclosures required by the Rules Governing the Listing of Securities on the GEM of The Stock Exchange of Hong Kong Limited (the "GEM Listing Rules") and by the Hong Kong Companies Ordinance.

These financial statements have been prepared under the historical cost convention.

### 2. REVENUE

Revenue, which is also the Group's turnover, presents net of value-added tax, trade discounts and returns.

### 3. INCOME TAX

The statutory income tax rate of the Company and its subsidiaries operated in Hong Kong was 16.5% for the three months ended 30 June 2021 and 2020, except for one subsidiary of the Group which is a qualifying corporation under the two-tiered Profits Tax rates regime. For this subsidiary the first HK\$2 million of assessable profits are taxed at 8.25%, and the remaining assessable profits are taxed at 16.5%.

The provision for Hong Kong Profits Tax for the three months ended 30 June 2021 was approximately HK\$4,000 (2020: Nil).

A PRC subsidiary of the Company, Guangzhou Global Link Communications Inc. ("Guangzhou GL"), was qualified as "High and new technology enterprise" and subject to concessionary rate of PRC enterprise income tax (the "PRC EIT") at 15%, which was granted for further three years starting from December 2020. The remaining PRC subsidiaries were qualified as "Small Low-profit Enterprise" and subject to a concessionary PRC EIT rate.

The Company and its subsidiaries incorporated in countries other than the PRC and Hong Kong are not subject to any income tax pursuant to the rules and regulations of their respective countries of incorporation.

There was no significant unprovided deferred taxation for the three months ended 30 June 2021.

### 4. DIVIDEND

The Board does not recommend an interim dividend for the three months ended 30 June 2021 (2020: Nil).

### 5. LOSS PER SHARE

#### (a) Basic loss per share

The calculation of basic loss per share is based on the unaudited consolidated loss attributable to equity shareholders of the Company for the three months ended 30 June 2021 of approximately HK\$4,117,000 (2020: approximately HK\$4,624,000) and the weighted average number of approximately 326,380,800 ordinary shares (2020: approximately 326,380,800 ordinary shares) in issue during the period calculated.

**(b) Diluted loss per share**

The basic and diluted loss per share are the same for the three months ended 30 June 2021 and for the three months ended 30 June 2020, as there no diluted potential ordinary shares in issue during the period.

**6. CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Share capital (unaudited) HK\$'000	Share premium (unaudited) HK\$'000	Merger reserve (unaudited) HK\$'000 (note a)	Exchange reserve (unaudited) HK\$'000 (note b)	Accumulated losses (unaudited) HK\$'000	Statutory reserves (unaudited) HK\$'000	Total (unaudited) HK\$'000
As at 1 April 2020	32,638	188,107	2,135	7,303	(134,459)	14,868	110,592
Loss attributable to equity shareholders of the Company for the period	-	-	-	-	(4,624)	-	(4,624)
Other comprehensive loss							
Exchange differences on translating foreign operations	-	-	-	15	-	-	15
As at 30 June 2020	32,638	188,107	2,135	7,318	(139,083)	14,868	105,983
As at 1 April 2021	32,638	188,107	2,135	9,175	(131,909)	14,583	114,729
Loss attributable to equity shareholders of the Company for the period	-	-	-	-	(4,117)	-	(4,117)
Other comprehensive loss							
Exchange differences on translating foreign operations	-	-	-	463	-	-	463
As at 30 June 2021	32,638	188,107	2,135	9,638	(136,026)	14,583	111,075

*Note:*

- (a) The merger reserve represents the difference between the nominal value of the share capital issued by the Company in exchange for the nominal value of the share capital and share premium of its subsidiary arising from group reorganisation in 2002.
- (b) Statutory reserves comprise statutory surplus reserve and statutory welfare reserve fund of subsidiary in the People's Republic of China (the "PRC").

## MANAGEMENT DISCUSSION AND ANALYSIS

### Business Review and Prospects

During the period under review, the novel coronavirus pneumonia (the “COVID-19”) pandemic had not been effectively suppressed, especially the spread of virus variants had brought numerous uncertainties to the recovery of the global economy. Due to the COVID-19, the people’s livelihood and economic activities in the Guangdong Greater Bay Area in Mainland China had been directly affected during the period, many enterprises could only work online, and the number of staff on business trips had also been reduced accordingly.

The “Belt and Road Initiative” rail transit operation maintenance project in Malaysian served by Guangzhou Global Link Communications Inc. (“**Guangzhou GL**”), a subsidiary of the Company, had also been hindered due to the further increase in the severity of the regional COVID-19 pandemic. Overseas projects serving Turkey and Pakistan continued to be carried out in an orderly manner under the unified arrangement of CRRC GROUP. During the period, the projects successively delivered by Guangzhou GL according to the signed supply contract include: new purchase project of Guangzhou Metro Line 5 and Line 6, renovation project of Chongqing Metro Line 9, Wuhan Metro Line 16, Harbin Metro Line 2 and Shenzhen Metro Line 3, and spare parts and accessories to certain lines in respective cities. Under the unified leadership of CRRC GROUP, Guangzhou GL made research and development efforts to carry out technical preparation and development investment for “standard metros” related solutions. During the period, the operators of each city proposed new requirements for “intelligent metros” and “smart operation and maintenance”. Faced with market competition, in order to maintain the advanced technology, the Company had integrated relevant resources, and prepared research and development plans to start the research and development of innovative applications.

The relevant departments of Chinese government had more rigorous planning for urban rail transit in the “14th Five-Year” Plan than in the “13th Five-Year” Plan, with the investment focusing on provincial capitals and other central cities. It also had stringent control on project approval in cities with small economy size and populations to prevent local governments from overloading their debts. Therefore, competition among enterprises in the urban rail transit market will be more fierce in the future. With the introduction of new technologies in the industry, operators’ requirements for vehicle manufacturers and system solution providers will will become higher.

During the quarter, the Group achieved good growth in its customer relationship management (“**CRM**”) business and developed value-added business on the basis of the CRM business. Serving customers with cross-selling, multi-industry and diversified empowerment not only increased customer loyalty, but also expanded the revenue sources of the Company. Although the COVID-19 pandemic in China has been effectively suppressed, various industries are still riding out difficult times together. The Company believes that through empowerment among various industries, the survival and development capabilities of the company will be improved to promote the rapid recovery of all industries, and bring new business opportunities to the CRM business of the Company.

## **FINANCIAL REVIEW**

For the three months ended 30 June 2021, the turnover of the Group was approximately HK\$26,405,000, representing an increase of approximately 116% as compared with approximately HK\$12,207,000 for the Last Corresponding Period. Loss attributable to equity shareholders of the Company for this quarter amounted to approximately HK\$4,117,000, as compared with the loss of approximately HK\$4,624,000 for the Last Corresponding Period.

During the period under review, Guangzhou GL, a subsidiary of the Group, delivered train on-board passenger information system equipment to various vehicle manufacturing subsidiaries of CRRC, including Line 5 and Line 6 additional procurement of Guangzhou Metro, Chongqing Line 9, Wuhan Line 16, Harbin Line 2 and spare parts and accessories for certain lines in related cities. The total delivery volume was slightly higher than that of the same period last year, with sales of approximately HK\$11,895,000 for the rail transit business for this quarter as compared to approximately HK\$11,013,000 for the same period last year. The Group continued to develop its CRM business during the period, with revenue from CRM business amounting to approximately HK\$14,510,000 for this quarter.

Selling expenses for the period amounted to approximately HK\$1,499,000, representing a decrease of 63% as compared to approximately HK\$4,018,000 for the same period last year. This was mainly due to the fact that the Group did not need to account for the selling expenses of a subsidiary after its disposal during the period.

Administrative expenses for the period amounted to approximately HK\$2,600,000, representing a decrease of 25% as compared to approximately HK\$3,445,000 for the same period last year.

Other operating expenses amounted to approximately HK\$70,000, which mainly represented the provision for maintenance of train passenger information system products.

Other income amounted to approximately HK\$1,670,000, slightly higher than approximately HK\$1,499,000 for the same period last year.



## USE OF PROCEEDS FROM THE SUBSCRIPTION COMPLETED ON 21 APRIL 2016

Honor Crest Holdings Limited, a direct wholly owned subsidiary of Goldstream Investment Limited (formerly known as International Elite Ltd.), a company listed on the Main Board of the Stock Exchange (stock code: 1328) completed the subscription of 1,000,000,000 shares of the Company on 21 April 2016. For details please refer to the announcements of the Company dated 29 February 2016 and 21 April 2016 and the circular published by the Company dated 30 March 2016 (the “**2016 Circular**”).

The gross proceeds from the subscription were HK\$80.0 million. The net proceeds of the subscription, after deduction of expenses and professional fees, amounted to approximately HK\$79.0 million (the “**2016 Subscription Proceeds**”), amongst which approximately HK\$64.7 million had been utilised as at 30 June 2021. The breakdown of the Company’s actual use of the Subscription Proceeds as at 30 June 2021 is as follows:

	<b>Proposed use of the 2016 Subscription Proceeds as disclosed in the 2016 Circular</b>	<b>Actual use of the 2016 Subscription Proceeds as at 30 June 2021</b>
	<i>HK\$ million</i>	<i>HK\$ million</i>
The Company’s existing train information system solutions for urban rail transit business, mainly for the execution of the newly signed order contracts of a number of new lines projects in several cities in the PRC	30.0	30.0
The development of the “Smart City” project by using the Company’s existing CA-SIM technology, mainly for staff hiring, development of relevant management system platform and gradual roll out of the mobile apps and value-added services to target users	41.1	26.8
Working capital	7.9	7.9
<b>Total</b>	<b>79.0</b>	<b>64.7</b>

Based on the current market condition, the Board is planning to utilise approximately HK\$3.0 million, on the development of the “Smart City” project and relevant research and development in the financial year ending 31 March 2022.

The remaining balance of the unutilised 2016 Subscription Proceeds has been kept in the banks as deposits.

As at 30 June 2021, there is no plan to change the original intended use of the proceeds as disclosed in the 2016 Circular.

## USE OF PROCEEDS FROM THE SUBSCRIPTION COMPLETED ON 13 NOVEMBER 2019

Mr. Li Kin Shing, the chairman of the Board and the controlling shareholder of the Company, completed the subscription of 1,175,000,000 new shares of the Company on 13 November 2019, details of which are included in the announcements of the Company dated 28 August 2019, 24 October 2019 and 13 November 2019 and the circular of the Company dated 9 October 2019 (the “**2019 Circular**”). The net proceeds from the said subscription were approximately HK\$40 million (the “**2019 Subscription Proceeds**”). The breakdown of the Company’s actual use of the 2019 Subscription Proceeds as at 30 June 2021 is as follows:

	<b>Proposed use of the 2019 Subscription Proceeds as disclosed in the 2019 Circular HK\$ million</b>	<b>Actual use of the 2019 Subscription Proceeds as at 30 June 2021 HK\$ million</b>
General working purposes and in particular the procurement of the POS equipment with the Company’s patented 2.4G technology software installed (“ <b>POS Equipment</b> ”) to meet the potential orders from the Group’s business partner	40	4.6

Since the termination of the purchase agreement entered into by the Group with the business partner in December 2020, the Group has been actively looking for other potential purchasers of the POS Equipment. However, due to the continuing impact of COVID-19 on the urban public transportation industries in the PRC, no procurement agreement for the Group's POS Equipment has been entered into as at 30 June 2021.

In view of the current industry trend and based on the best estimation of future market conditions made by the Group, it is expected that the Group will fully utilise the unutilised 2019 Subscription Proceeds in the sum of approximately HK\$35.4 million by 31 December 2022. It will be subject to change based on the current and future development of market conditions. The Group will apply its financial resources, including but not limited to, funds from the 2019 Subscription Proceeds based on market conditions and opportunities.

The remaining balance of the unutilised 2019 Subscription Proceeds has been kept in the banks as deposits.

As at 30 June 2021, there is no plan to change the original intended use of the proceeds as disclosed in the 2019 Circular.

## DIRECTORS' AND CHIEF EXECUTIVES' INTEREST IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2021, so far as is known to the Directors, the interests of the Directors and the chief executives of the Company in the shares of the Company (the "Share(s)"), underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong) (the "SFO")) which would have to be notified to the Company and the Stock Exchange pursuant to the provisions of Divisions 7 and 8 of Part XV of the SFO (including interests and/or short positions of which they were taken or deemed to have under such provisions of the SFO) and/or required to be entered in the register maintained by the Company pursuant to Section 352 of the SFO or which would have to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.68 of the GEM Listing Rules relating to securities transactions by the Directors were as follows:

Name of Director	Company/name of associated corporation		Number and class of securities	Approximate percentage of shareholdings
		Capacity		
Ma Yuanguang	Company	Owner	1,055,600 ordinary Shares Long position	0.32%
Li Kin Shing <sup>(1)</sup>	Company	Owner	164,877,714 ordinary Shares Long position	50.52%
		Interest of corporation controlled by the director	25,465,320 ordinary Shares Long position	7.80%
		Interest of the spouse	38,749,356 ordinary Shares Long position	11.87%
Wong Kin Wa	Company	Owner	186,150 ordinary Shares Long position	0.06%

Note:

- (1) Mr. Li Kin Shing (“**Mr. Li**”) is personally interested in 164,877,714 Shares. Ms. Kwok King Wa (“**Ms. Kwok**”) is personally interested in 38,749,356 Shares. Mr. Li is the spouse of Ms. Kwok. Accordingly, Mr. Li is deemed to be interested in his spouse’s shareholding under the SFO. Furthermore, Ever Prosper International Limited, which is held as to 50% and 46.5% by Mr. Li and Ms. Kwok respectively, is interested in 25,465,320 Shares. Therefore, Mr. Li is also deemed to be interested in the Shares held by Ever Prosper International Limited under the SFO.

Save as disclosed above, as at 30 June 2021, so far as is known to the Directors, none of the Directors nor the chief executives of the Company had any interests or short positions in any shares, underlying shares or debentures of the Company or any associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to the provisions of Divisions 7 and 8 of Part XV of the SFO (including interest and/or short positions which they were taken or deemed to have under such provisions of the SFO), or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to Rules 5.46 to 5.68 of the GEM Listing Rules, to be notified to the Company and the Stock Exchange.

## **SUBSTANTIAL SHAREHOLDERS’ AND OTHER PERSONS’ INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES**

As at 30 June 2021, so far as is known to the Directors, the following person (not being a Director or a chief executive of the Company) had an interest and/or a short position in the shares and/or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO and/or required to be entered in the register maintained by the Company pursuant to Section 336 of the SFO and/or were directly or indirectly interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meeting of any other members of the Group:

### **Interests in ordinary shares of the Company – long position**

<b>Name</b>	<b>Capacity</b>	<b>Class and number of securities</b>	<b>Approximate percentage of shareholding</b>
Kwok King Wa <sup>(1)</sup>	Beneficial owner	38,749,356	11.87%
	Interest of the spouse	164,877,714	50.52%
	Interest of corporation controlled by her	25,465,320	7.80%
Ever Prosper International Limited <sup>(2)</sup>	Beneficial owner	25,465,320	7.80%

*Notes:*

- (1) Ms. Kwok King Wa (“**Ms. Kwok**”) is personally interested in 38,749,356 Shares. Mr. Li Kin Shing (“**Mr. Li**”) is personally interested in 164,877,714 Shares. Mr. Li is the spouse of Ms. Kwok. Accordingly, Ms. Kwok is deemed to be interested in her spouse’s shareholding under the SFO. Furthermore, Ever Prosper International Limited, which is held as to 50% and 46.5% by Mr. Li and Ms. Kwok respectively, is interested in 25,465,320 Shares. Therefore, Ms. Kwok is also deemed to be interested in the Shares held by Ever Prosper International Limited under the SFO.
- (2) The 25,465,320 Shares are held by Ever Prosper International Limited, which is held as to 50% and 46.5% by Mr. Li and Ms. Kwok respectively. Mr. Li is the spouse of Ms. Kwok.

Save as disclosed above, as at 30 June 2021, so far as is known to the Directors, there was no person who had an interest and/or a short position in the shares and/or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO and/or required to be entered in the register maintained by the Company pursuant to Section 336 of the SFO and/or was directly or indirectly interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meeting of any other members of the Group, or any options in respect of such capital.

## **DIRECTORS’ AND CHIEF EXECUTIVES’ RIGHTS TO ACQUIRE SHARES OR DEBT SECURITIES**

Save as disclosed in this report, as at 30 June 2021, neither the Company nor any of its subsidiaries was a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debt securities, including debentures, of the Company or any other body corporate, and none of the Directors and chief executives of the Company or their spouses or children under the age of 18 had any right to subscribe for the securities of the Company, or had exercised any such rights.

## **COMPLIANCE WITH RULES 5.48 TO 5.67 OF THE GEM LISTING RULES**

The Company has adopted a code of conduct regarding Directors’s securities transactions on terms no less exacting than the required standard of dealings as set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Having made specific enquiry with all Directors, the Company confirms that all Directors have complied with such code of conduct and the required standard of dealings and its code of conduct regarding securities transactions by the Directors throughout the three months ended 30 June 2021.

## **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY**

None of the members of the Group had purchased, sold or redeemed any of the shares of the Company during the three months ended 30 June 2021.

## **COMPETING INTERESTS**

None of the Directors nor the substantial shareholders (as defined in the GEM Listing Rules) of the Company nor their respective associates (as defined in the GEM Listing Rules) had any interest in a business which competed or might compete with the business of the Group.

## **COMPLIANCE WITH CODE ON CORPORATE GOVERNANCE PRACTICES**

The Company applied the principles and complied with all the code provisions as set out in the Code on Corporate Governance Practices contained in Appendix 15 of the GEM Listing Rules throughout the period under review. Investors may refer to the corporate governance report of the Group in its annual report for the year ended 31 March 2021 for details of the Group's corporate governance practices.

## **AUDIT COMMITTEE**

The Company has established an audit committee with written terms of reference in compliance with the GEM Listing Rules. The audit committee comprises of three members, namely Mr. Leung Kwok Keung, Mr. Cheung Sai Ming and Mr. Liu Chun Bao, all being independent non-executive Directors. The Group's unaudited results for the three months ended 30 June 2021 have been reviewed by the audit committee, which was of the opinion that such results complied with the applicable accounting standards, the relevant legal and regulatory requirements, and that adequate disclosures have been made.

The audit committee further reviewed the Company's internal control and risk management system and is of the view that the internal control and risk management system in place are effective and adequate for the Group as a whole.

On behalf of the Board

**Li Kin Shing**  
*Chairman*

Hong Kong, 10 August 2021

*As at the date of this report, the executive Directors are Mr. Li Kin Shing, Mr. Ma Yuanguang and Mr. Wong Kin Wa; and the independent non-executive Directors are Mr. Leung Kwok Keung, Mr. Cheung Sai Ming and Mr. Liu Chun Bao.*